

Company results

Innovative Automatic Machine System Solutions

1st HALF 2016 RESULTS

INVESTOR RELATIONS

12 August 2016

- Established in 1961, IMA is world leader in the design and manufacture of automatic machines for the processing and packaging of pharmaceuticals, cosmetics, food, tea and coffee
- Global pharmaceutical supplier with the widest range of state of the art processing and packaging systems
- More than 4,900 employees, more than 2,500 of whom based abroad (YTD)
- In 2015 € 1,109.5 millions worldwide sales, of which more than 89% outside Italy
- World-wide sales and service network
- More than 1,400 patents worldwide
- Listed on the Milan Stock Exchange since 1995 and starting from 2001 at the STAR segment

COMPETITIVE ADVANTAGES

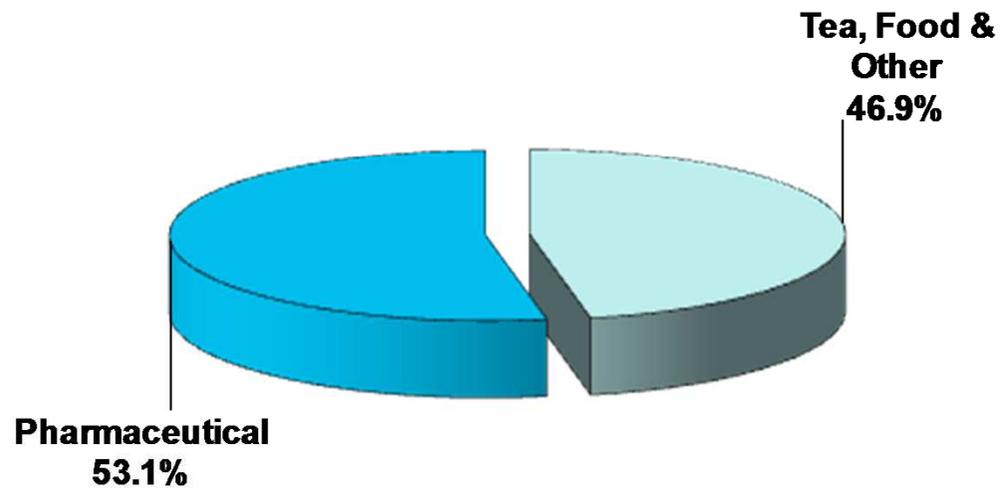
- Cutting-edge R&D laboratories
- Continuous product innovation
- A winning business model
- High customer loyalty
- Excellent positioning thanks to an extensive customer service network and a full product range to offer
- High barriers to market entry

INVESTMENT PROFILE

- Leading position in almost all of the segments in which the Group operates
- Low cyclical nature of demand
- High growth potential, both organic and through acquisitions
- Highly professional and strongly motivated management team
- *Superior* products commanding a *premium price*

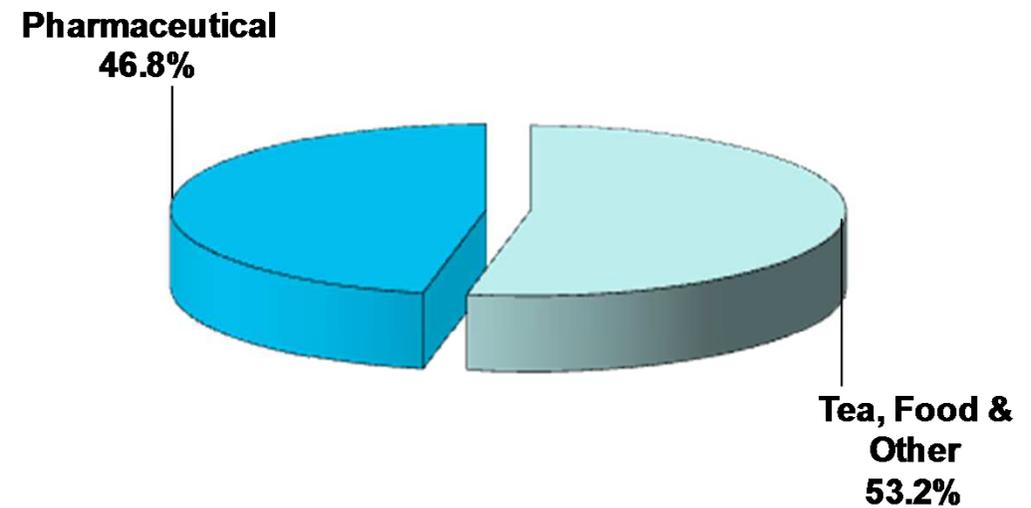
2014

Total sales: € 854.6 million



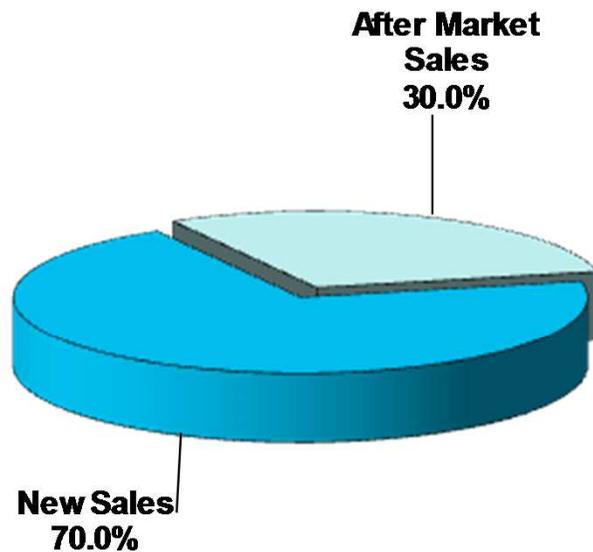
2015

Total sales: € 1,109.5 million

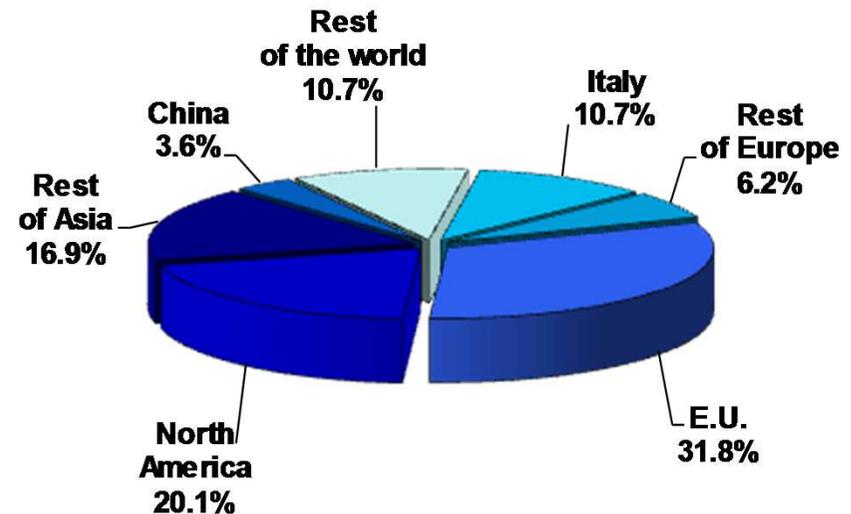


- Significant share of the Group's earnings generated by after-sale services, spare parts and equipment, which are higher-margin and recurring in nature (30% of overall revenues)
- Geographically well diversified revenue sources

Revenues by Nature 2015



Revenues by Geography 2015

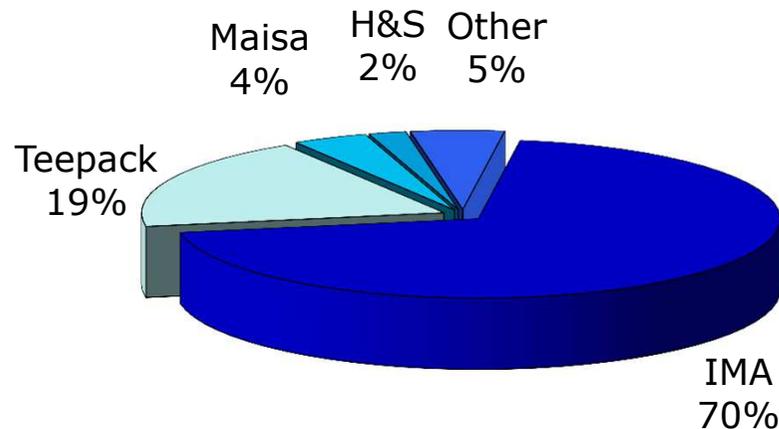


Pharmaceutical sector

- A sector that's still fragmented and dominated by German and Italian firms
- Most firms are specialised in one product line
- Very much a "crafts-like" industry with a high degree of customisation
- Strong investments for innovation (R&D)
- Ever changing and increasingly severe regulatory agency standards
- Multinational customers call for an international presence

Tea-bag machinery sector

- The world market for tea bag machinery is estimated at Euro 120 million
- Tea bag machinery sector is characterised by an high level of concentration with first two players covering about 90% of the market
- IMA has a leading position with a market share of more than 70%
- The second player Teepack belongs to a Group (Teekanne) that produces and sells teabags (brand name: Teekanne, Pompadour, etc.)



Company estimates

Gima SpA

Long experience operating in food, confectionery, beverage, pharmaceutical and assembly packaging solutions.

- Coffee single serve packaging machines for thermoformed or injected capsules
- Confectionary packaging solutions for medium and high speed lines for many types of packaging (sleeves, wallets, flip top cartons, push boxes, tin boxes, plastic bottles)
- Assembling technology designed to handle plastic products for all market sectors.

Coffee Packaging solutions



COFFEE



PODS



INJECTED
CAPSULE



THERMOFORMED
CAPSULE
FOR ESPRESSO



THERMOFORMED
CAPSULE
FOR DRIP COFFEE



PILLOW BAG



VACUUM PACK



STAND-UP BAG



HEATSEALED
OUTER
ENVELOPE



STAND-UP
BAG



DISPENSING BOX



FLOWPACK



PRE-GLUED BOX



FLAT-BLANK BOX



FLIP TOP BOX



SHIPPING CASE
AND PALLET

Dairy and Convenience Food sector

Company's customer industry segments

Dairy



Description

- Milk-based food products

Application examples

- Yoghurt
- Cream
- Butter
- Cheese

Active subsidiaries

- Erca
- Hassia
- Hamba / Gasti
- Benhil

Food



- Food products (non milk-based)

- Cereals
- Sauces
- Fruit salads
- Jellies and jams
- Confectionary / snacks
- Convenience food
- Margarine / spreads
- Soup paste

- Hassia
- Hassia India
- Hamba / Gasti
- Benhil

Other (Beverage, Non-Food)



- Beverages (alcoholic and non-alcoholic), etc.

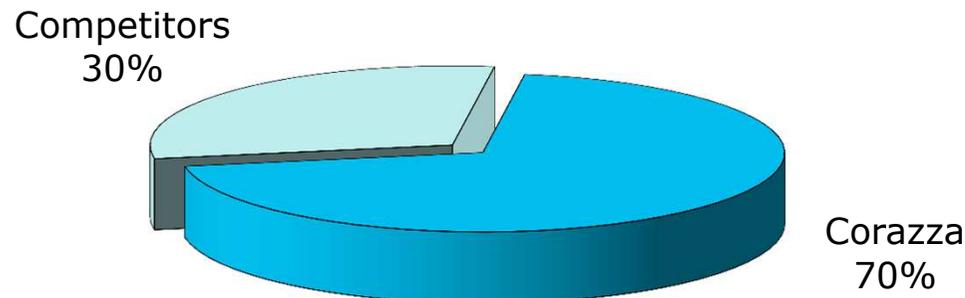
- Milk
- Juices
- Water
- Coffee

- Hassia
- Hamba / Gasti

Corazza SpA

- It's world leading manufacturer of packaging machines for Soup Cubes, Processed Cheese, Butter, Margarine and Yeast.
- The main competitors are German companies: Bosch Sapal, Benhil.

Stock Cubes and Dairy Packaging market share



Company estimates

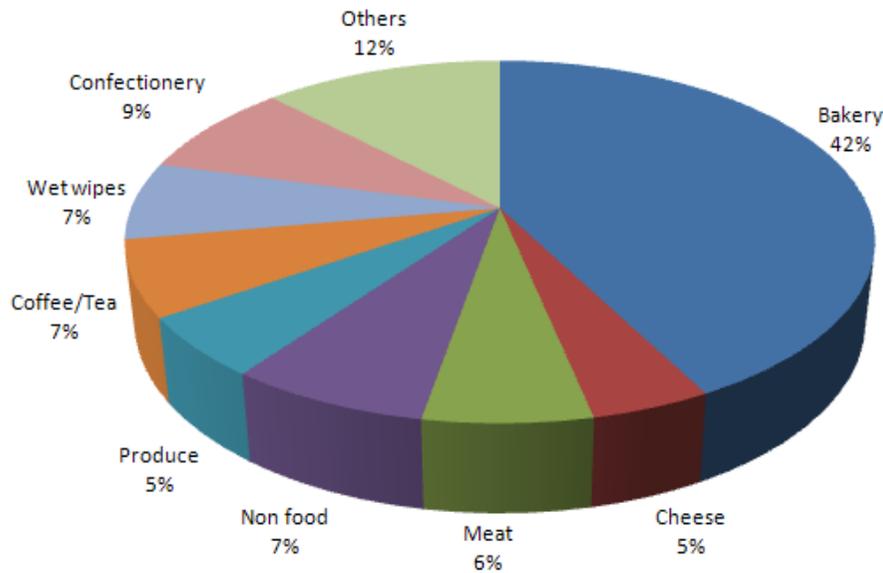
Ilapak group

Long experience operating in food and non food flexible packaging solutions

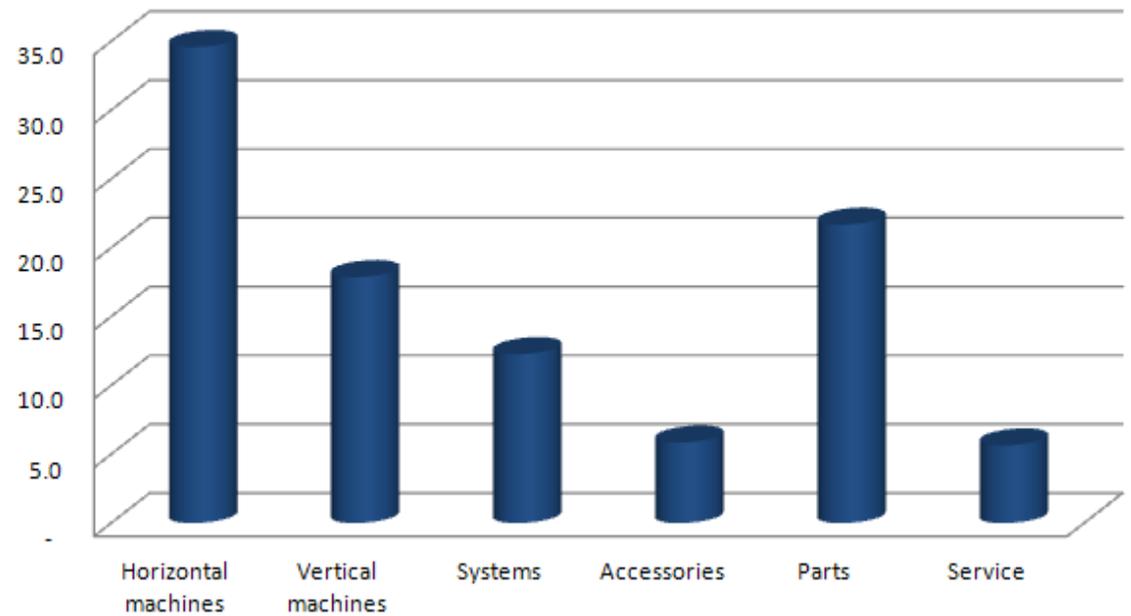
- Wide Horizontal and Vertical Form Fill Seal product range covering the different segment of the market from complete packaging lines to entry level machines
- ILAPAK has a leading position in the bakery, produce, cheese, meat and wet wipe industries
- Unique international sales and service network providing highly perceived by the customers
- Main competitors are: ULMA, PFM, Bosch

Ilapak group

Sales by Industry

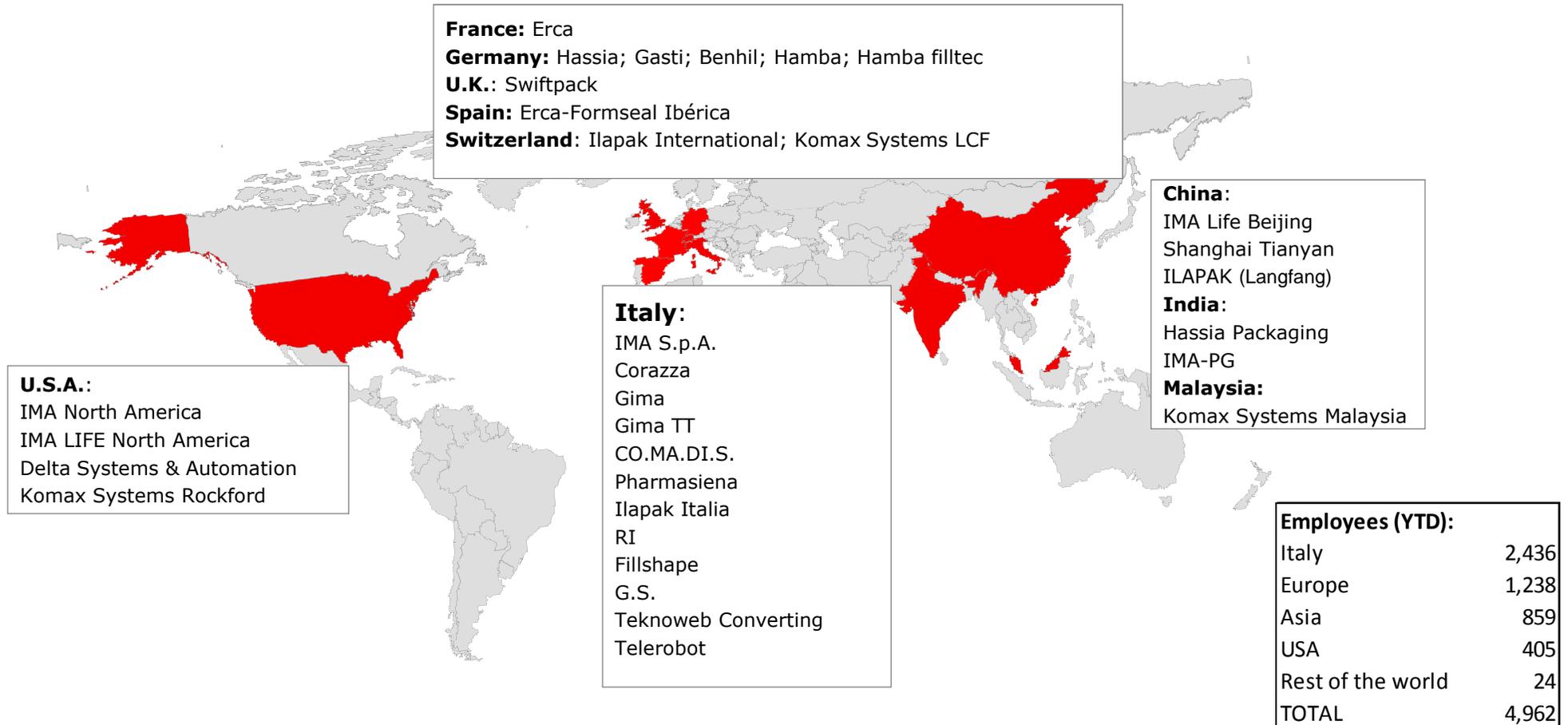


Sales by products



Production Plants

IMA manufactures equipment in 38 production plants located in Italy, Germany, France, Switzerland, Spain, UK, USA, India, Malaysia, China.

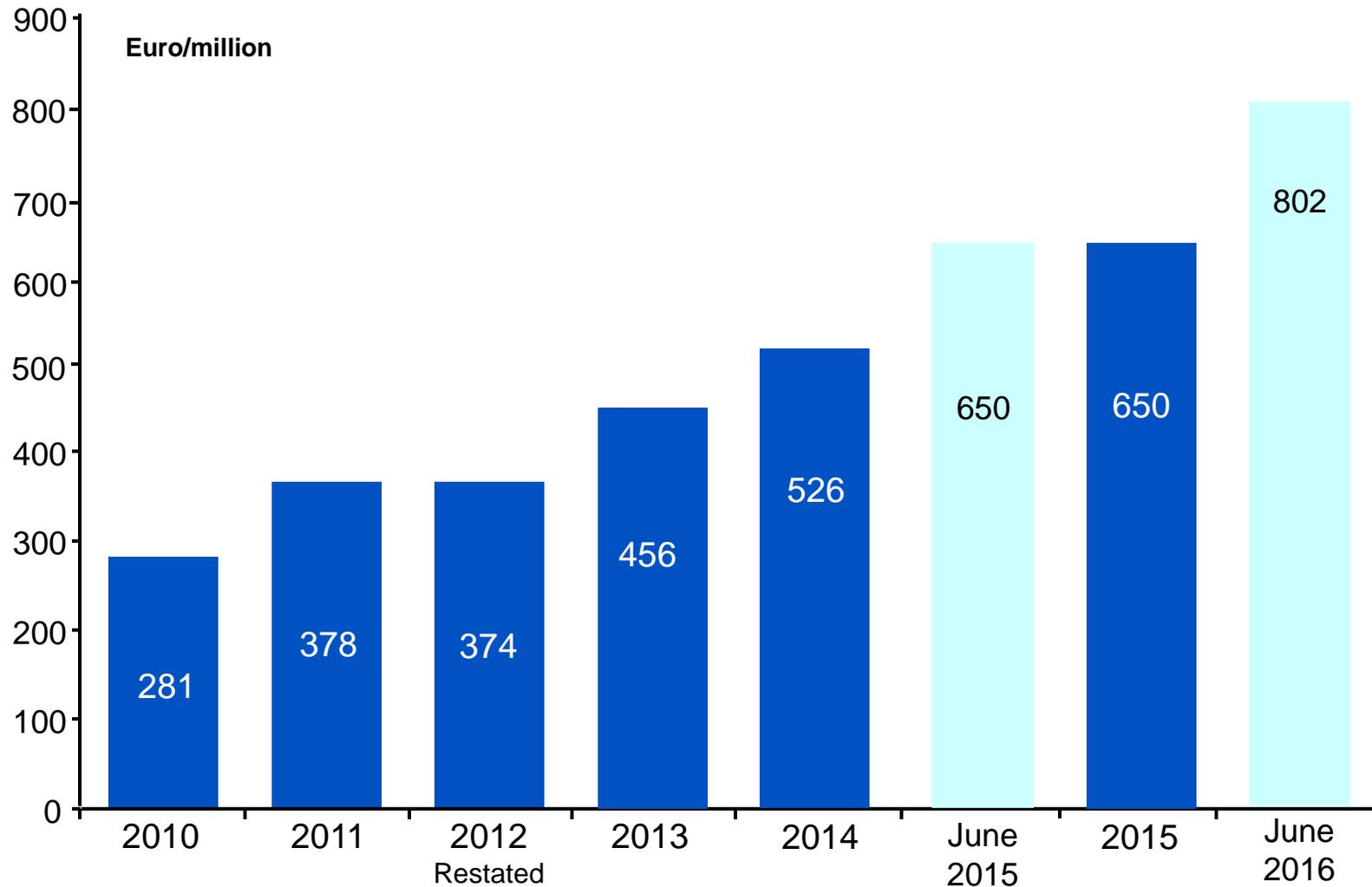


Trend of the sales

● TEA, FOOD & OTHER ● PHARMACETICAL ▲ TOTAL

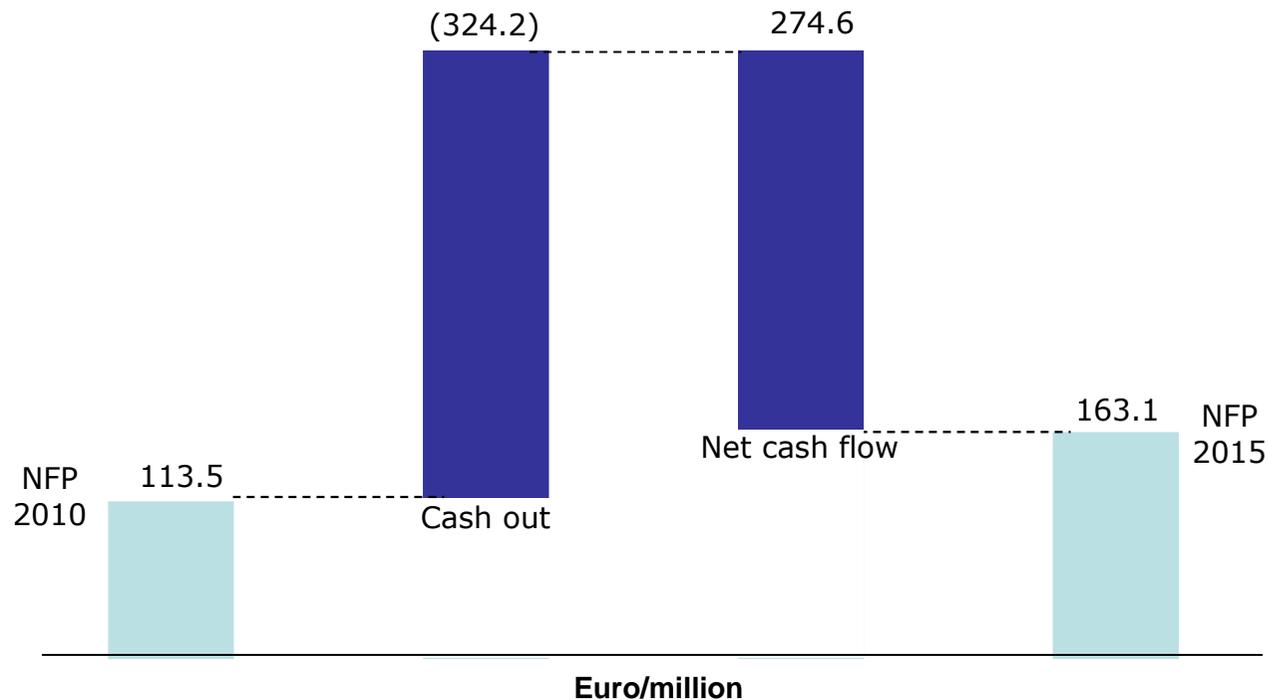


- Strong trend of order acquisition is continuing also in 2016, in both pharmaceuticals and food, with a considerable number of negotiations currently underway
- The order book at June 30, 2016 is 23.4% higher than June 30, 2015 (+14% with the same scope of consolidation).



Dividends and extra ordinary financial effects

2010	Net Financial Position	(113.5)	
	Dividends	(253.8)	} Net cash out 2011-2015 (324.2)
	Capital Increase	64.1	
	Acquisitions	(213.6)	
	Disposals	79.1	
	Cumulated Cash Flow	274.6	
			→ 2011-2015
2015	Net Financial Position	(163.1)	



- The 15th of April, IMA, through its subsidiary GIMA, completed the acquisition of the entire share capital of **Komax System LCF SA (CH) and Komax System Rockford Inc (USA)** and 76% of **Komax System Malaysia**. These companies are leaders in the design, production and commercialisation of **machines for assembling medical products for self-medication**, such as inhalers, syringes and insulin injection systems
- The financial contribution was **7 million swiss francs** for the equity value, in addition to **21.3 million swiss francs** for the outstanding loans between the companies and the seller. The deal includes an earn-out of **6 million swiss francs**
- For the **remaining 24%** of **Komax System Malaysia**, IMA signed a **call option**, to be exercised in **2018**, with an expected payment of **2 million swiss francs**
- In 2016, the expected **turnover** for these companies is around **84 million swiss francs** and an **EBITDA** of about **5.6 million swiss francs**, with about **250 employees**.
- These acquisitions represent a significant strengthening of IMA in the **AUTOMATION industry** (automatic assembly platforms)

Processes in medical assembly

Pre-assembly



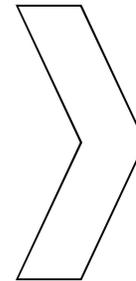
Final assembly



Testing



Packaging



Examples of final products



Injection pens



Inhalers

1st HALF 2016 RESULTS

<i>Euro/Million</i>	Tea, Food & Other		Pharmaceutical		Unallocated		Total	
	30.06.16	30.06.15	30.06.16	30.06.15	30.06.16	30.06.15	30.06.16	30.06.15
Revenues	300.1	242.4	272.1	238.8			572.2	481.2
EBITDA before non-recurring charges	22.2	26.4	44.2	28.7			66.4	55.1
<i>% on sales</i>	7.4%	10.9%	16.2%	12.0%			11.6%	11.5%
Ebit	5.8	7.5	39.0	23.7			44.8	31.2
<i>% on sales</i>	1.9%	3.1%	14.3%	9.9%			7.8%	6.5%
Net Invested capital (*)	276.9	236.2	122.3	132.8	-3.7	-0.6	395.5	368.4
Order Backlog	367.2	278.5	435.2	371.6			802.4	650.1
<i>% change vs 2015</i>	31.8%		17.1%				23.4%	
Orders	348.2	253.2	313.8	283.0			662.0	536.2
<i>% change vs 2015</i>	37.5%		10.9%				23.5%	

(*) Unallocated assets and liabilities mainly relate to investments, income tax receivables and payables and net deferred tax assets not directly attributable to the operating sectors.

Tea Food&Other segment has been affected during the first half of the current year by a different mix of products which will be recovered during the second half of the year. It is very important to underline that the business has born some extraordinary expenses related to projects sold by Dairy&Food business before the acquisition completed by Ima in 2015.

After the lower result achieved by Dairy&Food in 2015 and following those expenses, Ima has claimed the anticipated exercise of the option to acquire the outstanding 20% still owned by the seller.

The price agreed upon the parties was consequently lower than the expected and booked financial liability and has generated an extraordinary income of approx. 19.0 million Euro, included within the financial income. This income is finally more than balancing the lower Ebitda in 2015 and first half of 2016 and is fully reflected in the net income as of June 30 2016.

30.06.2016 vs. 30.06.2015

IMA	1st Half 2016	%	1st Half 2015	%
<i>Euro/million</i>				
Revenues	572.20	100.0%	481.20	100.0%
Cost of sales	(357.50)	-62.5%	(299.00)	-62.1%
Gross industrial income	214.70	37.5%	182.20	37.9%
R&D costs	(23.60)	-4.1%	(19.90)	-4.1%
Sales costs	(63.40)	-11.1%	(55.00)	-11.4%
General and administrative costs	(79.20)	-13.8%	(67.20)	-14.0%
Operating profit before writedowns/impairment/ non-recurring items (EBITA)	48.50	8.5%	40.10	8.3%
Non-recurring items	(3.70)	-0.6%	(8.90)	-1.8%
EBIT	44.80	7.8%	31.20	6.5%
Net financial income (expense)	13.10	2.3%	(9.70)	-2.0%
Profit (loss) from investments accounted for using the equity method	1.70	0.3%	0.50	0.1%
Taxes	(17.90)	-3.1%	(8.00)	-1.7%
Profit (loss) pertaining to minority interests	(2.30)	-0.4%	(2.60)	-0.5%
GROUP PROFIT	39.40	6.9%	11.40	2.4%
EBITDA BEFORE NON-RECURRING ITEMS	66.40	11.6%	55.10	11.5%
EBITDA	62.70	11.0%	46.20	9.6%

30.06.2016 vs. 30.06.2015

IMA	30/06/2016	30/06/2015	%	31/12/2015	%
<i>Euro/Million</i>					
Trade receivables	293.00	216.40		248.00	
Inventories	294.10	253.30		233.00	
Trade payables	(445.90)	(347.50)		(374.60)	
Other, net	(99.80)	(85.10)		(92.40)	
Working capital	41.40	37.10	10.5%	14.00	4.1%
Property, plant and equipment	80.50	73.30		75.50	
Intangible assets	324.50	320.80		321.40	
Investments	29.90	33.90		23.10	
Non-current assets	434.90	428.00	110.0%	420.00	123.9%
Provision for severance indemnities and other provisions	(80.80)	(96.70)		(95.10)	
Net capital employed	395.50	368.40	100.0%	338.90	100.0%
Net debt	188.90	255.30	47.8%	163.10	48.1%
Minority interests	9.00	11.50		16.80	
Group equity	197.60	101.60	50.0%	159.00	46.9%
Total sources of financing	395.50	368.40	100.0%	338.90	100.0%

Appendix

2015 RESULTS

31.12.2015 vs. 31.12.2014

IMA	2015	%	2014	%	change %
<i>Euro/million</i>					
Revenues	1,109.54	100.0%	854.61	100.0%	29.8%
Cost of sales	(688.77)	-62.1%	(496.41)	-58.1%	38.8%
Gross industrial income	420.77	37.9%	358.20	41.9%	17.5%
R&D costs	(40.05)	-3.6%	(36.22)	-4.2%	10.6%
Sales costs	(115.33)	-10.4%	(99.29)	-11.6%	16.2%
General and administrative costs	(140.30)	-12.6%	(113.56)	-13.3%	23.5%
Operating profit before writedowns/impairment/ non-recurring items (EBITA)	125.09	11.3%	109.13	12.8%	14.6%
Writedowns/impairment adjustments	-	0.0%	-	0.0%	
Non-recurring items	(9.47)	-0.9%	(1.22)	-0.1%	676.2%
EBIT	115.62	10.4%	107.91	12.6%	7.1%
Net financial income (expense)	(1.04)	-0.1%	(18.51)	-2.2%	-94.4%
Profit (loss) from investments accounted for using the equity method	0.51	0.0%	1.39	0.2%	-63.3%
Taxes	(37.25)	-3.4%	(34.04)	-4.0%	9.4%
Profit (loss) pertaining to minority interests	(7.92)	-0.7%	(5.19)	-0.6%	52.6%
GROUP PROFIT	69.92	6.3%	51.56	6.0%	35.6%
EBITDA BEFORE NON-RECURRING ITEMS	157.52	14.2%	131.55	15.4%	19.7%
EBITDA	148.05	13.3%	130.33	15.3%	13.6%

31.12.2015 vs. 31.12.2014

IMA	2015	%	2014	%
<i>Euro/Million</i>				
Trade receivables	247.98		142.61	
Inventories	232.96		212.85	
Trade payables	(374.57)		(298.19)	
Other, net	(92.38)		(79.86)	
Working capital	13.99	4.1%	(22.59)	-9.6%
Property, plant and equipment	75.50		53.54	
Intangible assets	321.44		178.89	
Investments	23.06		32.00	
Non-current assets	420.00	123.9%	264.43	112.5%
Provision for severance indemnities and other provisions	(95.09)		(6.79)	
Net capital employed	338.90	100.0%	235.05	100.0%
Net debt	163.12	48.1%	118.44	50.4%
Minority interests	16.78		13.39	
Group equity	159.00	46.9%	103.22	43.9%
Total sources of financing	338.90	100.0%	235.05	100.0%

31.12.2015 vs. 31.12.2014

IMA	2015	%	2014	%
<i>Euro/Million</i>		<i>on sales</i>		<i>on sales</i>
Trade receivables	247.98	22.3%	142.61	16.7%
Inventories	232.96	21.0%	212.85	24.9%
Trade payables	(235.71)	(21.2%)	(163.24)	(19.1%)
Advances from customers	(138.86)	(12.5%)	(134.95)	(15.8%)
N.O.W.C.	106.37	9.6%	57.27	6.7%

31.12.2015 vs. 31.12.2014

IMA - CASH FLOW	2015	2014
<i>Euro/Million</i>		
EBIT	115.62	107.91
Depreciation and amortization	32.44	22.41
Capital expenditure	(11.33)	(31.09)
Change in working capital	(23.32)	28.65
Change in other assets/liabilities	(29.87)	15.20
Operating cash flow	83.54	143.08
Net financial charges	(15.89)	(18.51)
Income taxes	(37.26)	(34.04)
Cash flow from operations	30.39	90.53
Acquisitions	(77.81)	(37.19)
Disposals	17.59	5.23
Cash flow from extraordinary operations	(60.22)	(31.96)
Dividends	(53.21)	(47.93)
Other changes in net equity	6.46	2.88
Change in scope of consolidation	3.77	(1.56)
Capital increase	28.13	-
Change in net financial position	(44.68)	11.96
Opening net financial position	118.44	130.40
Closing net financial position	163.12	118.44

<i>Euro/Million</i>	Tea, Food & Other		Pharmaceutical		Unallocated		Total	
	2015	2014	2015	2014	2015	2014	2015	2014
Revenues	590.4	401.2	519.1	453.4			1,109.5	854.6
EBITDA before non-recurring charges	83.3	68.8	74.2	62.8			157.5	131.6
<i>% on sales</i>	14.1%	17.1%	14.3%	13.9%			14.2%	15.4%
Ebit	51.2	55.9	64.4	52.0			115.6	107.9
<i>% on sales</i>	8.7%	13.9%	12.4%	11.5%			10.4%	12.6%
Net Invested capital (*)	231.4	105.4	107.2	99.1	0.3	30.6	338.9	235.1
Order Backlog	256.5	198.5	393.4	327.4			649.9	525.9
<i>% change vs 2014</i>	29.2%		20.2%				23.6%	
Orders	579.3	417.4	585.1	506.8			1,164.4	924.2
<i>% change vs 2014</i>	38.8%		15.4%				26.0%	

(*) Unallocated assets and liabilities mainly relate to investments, income tax receivables and payables and net deferred tax liabilities not directly attributable to the operating sectors.

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